

Federal Planning Division Summer 2021 Newsletter

Vol. 23



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FPD Chair Welcome

Hello Federal Planning Colleagues!

The 2021 virtual workshop was a huge success. We had over 400 people watching from all around the world over the three-day period, more than any workshop that FPD has hosted in the past. Like many of our workshops, putting on a multi-day event with simultaneous presentations happening consecutively is no small feat; however, there were few technical issues and this enabled AICP participants to earn sixteen continuing education credits. Congratulations to the award winners for doing amazing planning work. One last big thank you to over fifty volunteers and seventeen sponsors. You are the ones that made this event happen.

This summer, the executive committee is working on a number of events for FPD members. We will again have a brief virtual business meeting to discuss the plan on next year's workshop, the fall get together, election results, student scholarship, and restarting the monthly webinar series. Keep your eye open for an invite in the near future.

I want to thank Josh Schiffer for his time as FPD's Professional Development Officer. Josh has been our PDO since 2017 and felt it was time to pass the torch. He played a significant role in starting up the webinar series during COVID and has helped many members work on their professional credentials by putting on AICP sessions.

In July the Executive Committee unanimously voted in Blake Norton and Nikki Boler as our new PDOs. They will work together to guide our organization's professional development and restart the webinar series later this summer. Congrats Blake and Nikki!

This year Steve Baird and our Student Representative, Alison Evans, led the effort to award a scholarship from FPD. After reviewing over twelve applications, Lee Halasz, a graduate student from the University of Massachusetts Amherst will be the recipient of \$1,000 raised by our sponsors last Fall. Congratulations Lee!

Finally, I want to thank Alison Evans for being FPD's student representative since January 2020. Alison has done a phenomenal job as our representative by increasing awareness of federal planning among schools nationwide through coordinating the student committee, hosting virtual career panels between professionals and students, and hosting a resume review with future job seekers. Alison graduated this May from Georgia Tech University with a Masters in City and Regional Planning. She begins her federal planning career working for the Small Business Administration through the presidential management fellowship. Congrats Alison!

Thanks for all you do to support great federal planning!

Andrew Wright AICP, PMP
FPD Chair 2020-2021



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2021 FPD Executive Board

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FPD Executive Committee



Andrew Wright
Chair



Abbey Ness
Senior Vice Chair



Elizabeth Perales
Junior Vice Chair



Celeste Werner
Treasurer



Heather Mendenall
Secretary



Daniel Wheat
Membership



Rena Schlachter
Communications



Joseph Hart
Past Workshop
Chair



Brett James
Past Chair



Nikki Boler
PDO (Co-Chair)



Blake Norton
PDO (Co-Chair)



Jill Schreifer
APA Engagement

Meet Your New FPD Professional Development Officer Co-chairs

Nikki Boler

Nikki is a consulting professional with over eight years of experience in the architecture-engineering industry. As the graphics lead and a technical manager in Michael Baker International's federal planning department, she focuses on improving and developing workflows for master planning graphics. She has a Bachelor's degree in Landscape Architecture from Ball State University and is skilled in Master Planning, AutoCAD, Adobe Creative Suite, project delivery, and management.

When not in the office, Nikki enjoys spending time with her husband and puppy, as well as volunteering in her local community. She is currently volunteering planning and graphic support to a project in her hometown redesigning a local veteran's park.

Nikki has been a member of FPD for three years and is excited to co-chair as a Professional Development Officer. She remembers the joys and challenges that are unique to beginning a career in federal planning and is passionate about empowering young professionals to become involved in the industry. Nikki is eager to connect early-career professionals with seasoned federal planners and resources to find success and purpose in the field.

Blake Norton

Blake is a federal planner at Michael Baker International, where he creates real property master plans for military clients. He brings a critical and pragmatic lens to finding the right solutions for installations in the U.S. and overseas and specializes in airfield development. He has a Master's degree in Urban Planning from Frankfurt University of Applied Science in Frankfurt, Germany and a Bachelor's degree in International Relations from American University in Washington, D.C.

As a military spouse and globetrotter, he has lived in Germany, Brazil, Moldova, South Korea, and Thailand. This has given him a unique perspective on the development of cities, the importance of good planning, and the issues that we face as our world continues to grow and develop. Prior to completing his Master's degree and working in federal planning, Mr. Norton focused on orphanage reform and education for persons with disabilities in former Soviet republics. With a passion for travel—including learning about other cultures and languages—he uses his knowledge of cross-cultural communications and his ability to speak multiple languages to further break down barriers.

Blake has a demonstrated interest in team dynamics, engagement, and professional development, he will bring an innovative approach to how FPD can support planners, beyond the previous mid-career-focused content, in all phases of their career. As the Professional Development Officer co-chair, he is looking forward to improving onboarding processes, developing resources to foster industry-specific skills, and creating meaningful and beneficial mentor programs for planners entering this industry.

Awards

We'd like to sincerely thank Abbey Ness and Greg Lipscomb, who served as the FPD Awards Committee Chairs and were supported by an outstanding awards committee and a diverse jury pool comprised of planners from federal agencies and planning firms.

Awards Committee

Abbey Ness, The Schreifer Group (Co-Chair)
 Greg Lipscomb, USMC (Co-Chair)
 Britta Ayers, Cardno
 Steven Bevan, Michael Baker International
 Ayoka Paek, US Space Force
 Beth Rothman, AECOM

Awards Jury

Dan Pava, Retired (DOE)
 Melanie Fosnaught, AECOM
 Rachel Wiggins, MBI
 Diana De Gonzalez, WSP
 Jeremy Sewall, Black & Veatch
 Ed McConnell, HDR
 Chad Adkins, Woolpert
 Eliza Voigt, NPS
 Mark Theys, DOD
 Diane Sullivan, NCPD
 James McMurray, HB&A

Award Tier	Project #/ Name	Location	Sponsor	Contractor/Consultants
Category 1 – Outstanding Federal Planning Program				
Honor	Installation Management Command Lodge Program Definition Reports and DD1391s	Worldwide	IMCOM	The Urban Collaborative, USACE Southwest Division Regional Planning and Environmental Center, EJES, TranSystems Corporation, Atkins-UC Joint Venture
Merit	Air National Guard Installation Development Plans	Worldwide	USAF	Pond Military Planning Group, Air National Guard Readiness Center/Logistics and Installations
Citation	Federal Emergency Management Agency Installation Master Plans and Real Property Master Plan	Nationwide	FEMA	Tetra Tech, FEMA Office of the Chief Administrative Officer Installations and Infrastructure Division
Category 2 – Outstanding Federal Planning Project				
Honor	Luke Air Force Base Targeted Growth Management Plan	Luke Air Force Base, AZ	Luke Air Force Base	Matrix Design Group, Maricopa Association of Governments, Luke Air Force Base
Merit	NASA Johnson Space Center Real Property Master Plan Update	NASA Johnson Space Center, TX	NASA	The Urban Collaborative, NASA Johnson Space Center, RS&H
Citation	Hurricane Michael Recovery	Tyndall AFB, Panama City, FL	USAF	AECOM
Category 3 – Outstanding Area/Site Development Project				
Honor	Kadena Industrial Park (Chibana District) ADP	Kadena Air Base, Okinawa, Japan	USACE	The Schreifer Group-John Gallup & Associates Joint Venture, Jacobs, USACE Southwest District Regional Planning and Environmental Center, USACE Japan Engineer District
Merit	Joint Base Langley-Eustis Intelligence, Surveillance and Reconnaissance Campus	Joint Base Langley-Eustis, VA	USACE	The Urban Collaborative, Huntsville USACE Engineering and Support Center
Citation	Oak Ridge Enhanced Technology and Training Center (ORETTC) Master Site Plan and Utilities and Infrastructure Upgrades Plan	Oak Ridge, TN	DOE	Tetra Tech, Consolidated Nuclear Security, Department of Energy

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Award Tier	Project #/ Name	Location	Sponsor	Contractor/Consultants
Category 4 – Outstanding Technical Plan or Study				
Honor	Naha Military Port Plan	Okinawa, Japan	USACE	The Schreifer Group-John Gallup & Associates Joint Venture, Cardno, USACE Southwest District Regional Planning and Environmental Center, USACE Japan Engineer District
Merit	Joint Base Langley-Eustis 43d Formal Training Unit BeddownCustomer Concept Documents	Joint Base Langley-Eustis, VA	USACE	The Urban Collaborative, USACE Huntsville District, Joint Base Langley-Eustis, Atkins-Urban Collaborative Joint Venture
Category 5 – Outstanding Environmental Planning Project				
Honor	US Air Force F-35A Operational Beddown Air National Guard Environmental Impact Statement	Nationwide	USAF	Cardno, US Air Force, National Guard Bureau
Merit	Storm Water Pollution Prevention Plan USAG Rheinland-Pfalz, Germany	USAG Rheinland-Pfalz, Germany	USACE	Jacobs, Buchar Horn GmbH, USACE Europe District
Category 6 – Outstanding Collaborative Planning Project				
Honor	Norfolk-Virginia Beach Joint Land Use Study	Norfolk, VA	NAVFAC	AECOM, The Miles Agency, Moffatt & Nichol, Salter's Creek, Hampton Roads Planning District Commission
Merit	Walker Military Operating Area Airspace Establishment Environmental Assessment	Marine Corps Mountain Warfare Training Center, Bridgeport, California	NAVFAC	Cardno, USMC Mountain Warfare Training Center, Federal Aviation Administration, United States Forest Service, NAVFAC Southwest
Citation	Pinal County Joint Land Use Study	Pinal County, AZ	Arizona National Guard	Matrix Design Group; Pinal County, AZ; Arizona National Guard
Category 7 – Rik Wiant Award				
Honor	Kim Toufectis, AICP, RA			



Kim Toufectis, AICP, RA



Membership Status

Our current membership roster includes a total of 908 members and we've seen continual growth since the start of the calendar year. The overall total is a decrease from 2020, where we saw a large decrease in students at the beginning of the fiscal year – a likely result from COVID and its impact on student networking from school closures, etc. The positive news is that we are at all-time highs in terms of paid members and exceeded our goal of reaching 500 paid members. We're excited to welcome the new members into the division and will continue our efforts to reach other federal planners, build relationships with other APA divisions, and continue to grow the federal planning community!

A breakdown of the membership roster is included in the tables below. The first shows the membership by APA category and the second shows a breakdown of paid members vs. student (free) members.

Member Category	Member Category Description	20-Jun	21-Jun	YoY change
LIFE	Life Member	17	15	-2
MEM	APA Member	415	517	102
NOM	APA Non-Member	9	16	7
RET	Retired	6	5	-1
STF	Staff	2	2	0
STU	Student	528	352	-176
XMEM	Ex-APA Member	3	1	-2

Member Category	20-Jun	21-Jun	YoY change
Paid Members	452	556	104
Students	528	352	-176
Total	980	908	-72

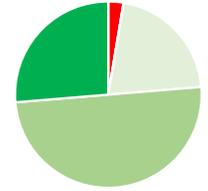
Survey Results

As it's been noted, the annual training workshop was a great success! By tradition, we conduct a post-workshop survey to get feedback from our members and this year we had 41 total responses to the 10-question survey. Some of the key takeaways include the following:

- Respondents were split nearly evenly between members working for a federal agency and members working for a consulting firm.
- There is an even distribution of years of experience between respondents, ranging from no experience to over 30 years of experience.
- The most common reasons members joined FPD are working on federal projects (#1), training opportunities (#2), and networking opportunities (#3).
- An overwhelming majority of workshop participants rated the workshop good or better (95% positive rating).

- 92% of respondents plan on attending an FPD training workshop in the future.
- 82% of respondents are likely to attend an FPD event before the 2022 annual workshop, so engagement between our largest event is expected to remain high.
- Members perceived the most valuable offers as follows: #1 annual training workshop, #2 free FPD-hosted webinars, #3 regional training workshop & newsletter (tie)

Q4 – On a scale of 1-5, with 5 being the highest rating, how would you rate your virtual workshop experience?



1 – Poor (2.56% - 1 responses)
2 – Fair (0% - 0 responses)
3 – Good (20.51% - 8 responses)
4 – Very Good (48.72% - 19 responses)
5 – Great (25.64% - 10 responses)

What's Next

I think most can agree it's been a trying year given the changes in our lives due to COVID-19; that said, it has also been an exciting time to be an FPD member. Here are a few items to note regarding what's on the horizon for FPD in the coming months.

This summer we will conduct the annual business meeting on September 1, 2021 to provide an overview of the past year with a discussion of activities planned for the upcoming year.

The monthly webinar series that received significant positive feedback in the annual member survey will continue. Events are anticipated to commence late-summer, early-fall, so stay tuned for future e-blasts regarding webinar dates and topics. If you have a webinar idea or are interested in presenting, please send your recommendations, or state your interest via federalplanning@gmail.com.

We're also excited to conduct a fall training workshop for our members – details on this event are in the planning stages and will be communicated via e-blast in the coming weeks.

We also are looking forward to announcing the timing and location of the 2022 annual training workshop. Thank you to all who provided feedback for the 2022 workshop location survey.

We're always looking for volunteers and members interested in getting involved. There are several opportunities to serve the FPD community, so if you're interested, reach out to federalplanning@gmail.com for more information.

Daniel Wheat, AICP
Membership Coordinator

A Planning Success Story at JBER— The Saving of Hanger 14

Joint Base Elmendorf-Richardson (JBER) requested an Installation Planning Team (IPT) or as previously known as Planning Assistance Team (PAT) in FY 19 to develop a solution to mitigate the evacuation of personnel in Hangar 14 (H14) during Hot Cargo Pad (HCP) #19 activation, which results in a loss of valuable mission resources, and man-hours.

H14, belonging to the 673d Logistics Readiness Squadron (LRS) is currently used as a flight line maintenance facility supporting 166 vehicles, critical to the JBER's flying missions. About a dozen times during the year HCP #19 goes hot, requiring approximately 18 personnel in H14 and their equipment to be relocated which creates a major mission stoppage. H14 was slated to be demolished. However, the facility received a major upgrade with a new radiant heat system, and maintenance projects. These upgrades have extended the facility life, and the decision for H14 to remain in operation and serve JBER for many more years.

A typical week-long IPT site visit was scheduled for 2020, but travel was restricted causing a delay. "When the international COVID-19 pandemic struck in the early months of 2020, all but essential TDY was restricted DOD wide. Traditional IPT rituals came to a screeching halt, leaving a handful of Subject Matter Experts (SMEs) brainstorming how to accomplish the visit and create a path forward. This IPT was a team effort that took nearly two years to fully develop the Course Of Actions (COAs), leading to the saving of a critical flight line asset," said JBER Project Manager Jon Scudder, the 673 Civil Engineer Squadron (CES) Community Planner.

These world-impacting events pushed us to re-think how we could facilitated and conduct the entire IPT in a virtual environment. The IPT site visit by Air Force Installation & Mission Support Center, (AFIMSC), and Air Force Civil Engineer Center (AFCEC) personnel, with contract support transitioned to monthly virtual meetings to define and refine the scope, gather data, interview key stakeholders, and develop the preliminary analysis.

"This was my first IPT so all the normal procedures had little impact. We all had to all think outside the box. Fresh eyes of new team members would be the needed blessing to find the answer to a decades-long problematic mission issue." Scudder recalls.

"There was a tremendous amount of lessons learned. IPT's that are normally crunched into a week allowed SMEs to ponder for longer periods of time to find potential answers—and that we did," says Scudder.

As an immediate solution, the team recommended a COA identifying and removing all 21 non-flight line related vehicles from the Hangar. It was determined that if H14 exclusively houses flight line related missions, the QD Arc from HCP #19 could be reduced by 60% to the Public Transportation Route Distance, per *AFMAN 91-201 Explosive Safety Regulation*.



H14 outlined in yellow in proximity to HCP #19 outlined in red.

This provides a feasible short-term solution while the Runway 16/34 extension project proceeds and until the current Aerial Port relocates.

Depending upon cost, a plausible mid-to-long range solution, and a COA not currently selected could then be constructing a berm between H14 and HCP #19 continuing to support JBER's flight line as a premier flight line of the future.

What turned into a virtual IPT because of a major worldwide pandemic, drastically changed the IPT process and timeline. "During a traditional IPT pre-deployment time would be spent developing a team of SMEs with the required skillsets and understanding of issues, scheduling of the site visit, transportation, and other logistical requirements, and finally the scheduling of in-briefs, out-briefs and interviews. A traditional site visit includes: recon the area, put their eyes on problem, work as team under a time crunch, and often provide training to new IPT members. This is followed up in a few weeks with a final report." stated Joseph Hart, AICP IPT team lead/Planner, AFIMSC, Mission Activity Integration Division (IZS), AFIMSC/IZS.

Limiting our virtual IPT to one hour telecons, the interview process was more participatory, but took a full year long to complete. What aided in this process immensely were accurate meeting minutes, team members completing their do outs on time, and several of the San Antonio SMEs having previously been on JBER's flight line. What is extremely rare in the IPT process is the implementation of recommended COA before the final report was written. "My praise goes to the JBER staff and organizations for sticking to the process for nearly two years. We accomplished our goals in a virtual environment and then some," stated Joseph Hart, AICP.

Mr. Joseph Hart, AICP & Mr. Jon Scudder

Resilient Facilities & Resilient Installations for the Climate Crisis

In 2020, the U.S. experienced a record 22 billion-dollar disaster events, which shattered the previous annual record of 16 events set in 2011 and 2017. Public facilities and infrastructure are on the front lines of the impacts from natural hazards like flooding, extreme heat, wildfire, and winter storms. The U.S. Department of Defense (DoD) manages a global real-estate portfolio worth an estimated \$1.2 trillion, including installations across the United States, its territories, as well as international locations. Impacts from extreme weather and a changing climate can damage vital infrastructure and cause disruption during repairs, which present both operational and budgetary risks to DoD. Since 2010, the department has reported the need to adapt its infrastructure to mitigate risks posed by climate change. Executive Order 14008, “Tackling the Climate Crisis at Home and Abroad”, signed on January 27, 2021 reinforced this aim. This article will explore methods and outline a framework to assess future risk conditions to inform planning and facility investment. Plans and investments that incorporate resilience will better protect indispensable facilities and the warfighters who depend on them.

Call to Action. In a span from October 2018 to March 2019, two major Air Force bases in different parts of the country were devastated by natural hazard events indicative of the magnitude of the peril, disruption and cost of these events. A tropical storm in the Gulf of Mexico changed rapidly into a Category 5 hurricane that devastated Tyndall Air Force Base near Panama City, Florida. A catastrophic flood in the Missouri River basin in March 2019 completely inundated Offutt AFB near Omaha, Nebraska. These events were notable for their rapid development and intensity. Later in 2019, Hurricane Florence similarly devastated Camp LeJeune and Cherry Point in North Carolina (requiring repair and replacement programs of \$1.2 billion and \$1.7 billion, respectively) while a July 2019 earthquake forced NAWS China Lake in California to close down operations. What preparedness actions are needed to better protect these and other facilities in the future?

Anticipating the Impacts and a Resilience Framework. Understanding the location and magnitude of a potential event and how that event may affect your facility is critical. Atkins, a member of the SNC-Lavalin Group, has developed a resilience planning decision support framework that can be applied to assist Federal and DoD stakeholders in protecting their most vulnerable facilities and infrastructure. This process drills down to discover the weakest link in the protection. We downscale global climate forecast information to project future conditions, like increased precipitation, and also model other important factors like urbanization, increased periods of significant wildfire risk and extreme heat, and/or sea level rise to provide a more complete risk picture. We then overlay this with data about the installation or community to understand which areas will be most vulnerable to future impacts. With this framework, we can pinpoint the specific areas of higher risk which informs the planning and project development process for resiliency, helping to mitigate these threats altogether.

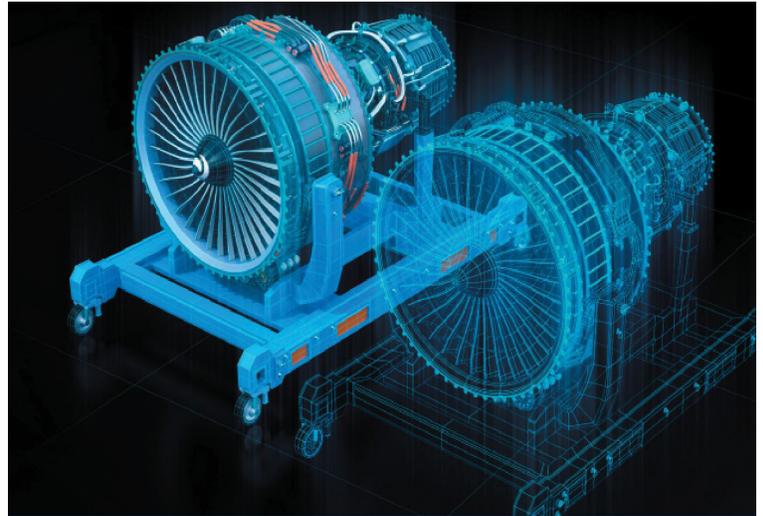


Figure 1 Digital twin of engine next to actual engine

Digital Twin Technology to Assist in Planning. One way to boost the effectiveness of a resilience planning framework is the use of a digital twin. The concept of a digital twin originated with NASA in 2002 and resulted in profound changes within the manufacturing sector. This concept is also now being applied in the worlds of construction, engineering, design and planning with promise of significant results. So what is a digital twin? It is a virtual representation of the physical asset which can range from simple to sophisticated depending on user requirements. The twin can track the asset, facility, or area from its initial conception to full buildout and tracking through its operations and maintenance.

Atkins is using digital twins for complex design projects like the JFK New Terminal One project, where it is informing the construction process. It was used to understand utility conflicts and try different options in the digital world to prevent costly and timely changes in the field due to unexpected occurrences. From a planning perspective, the outcomes of the digital twin can be used to conduct extensive scenario planning and simulate future conditions to better inform future planning policies and capital investments. It helps compare different options and estimate intended effects and prioritize scarce assets. It then helps provide clarity on value and condition of assets to improve Capital Expenditure and Operational Expenditure decisions.

Future Simulations and Scenarios to Inform Today's Decisions. City Simulator is an Atkins-developed map-based planning decision support tool that is a version of the digital twin for systems ranging from installations to ports to entire cities. City Simulator uses existing open source data and its model outcomes are produced in infographics. While it is innovative, it is also user-friendly with a familiar set-up to anyone who has used GIS. It includes high detail about the city, right down to buildings and individual people. Its power is that it allows you to roll up that detail into a city-wide assessment of metrics like flood vulnerability, traffic flow and congestion, resilience, and productivity.

From a resilience perspective, City Simulator can help communities understand their vulnerabilities to future

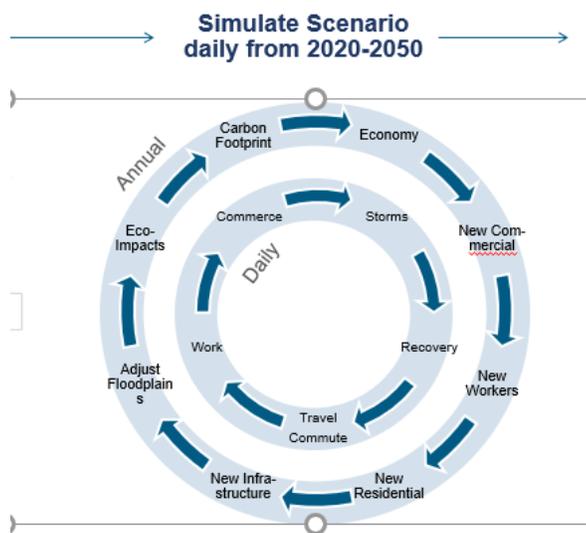


Figure 2 - The Annual and Daily loops that run to forecast future conditions in City Simulator

disasters and find the most effective mitigation and adaptation actions. With its highly detailed simulation of people moving around a community, we can understand not just how much it will flood or how hot it will get, we can forecast how an event will impact residents. By modeling how the elements of a city system like transportation interact with disruptive events, City Simulator forecasts complex interdependencies and reveals both unexpected advantages and disadvantages in proposed solutions.

Practical application to demonstrate and justify funding needs. Depending on the needs of the organization, City Simulator can be used to understand the most vulnerable areas within a geographic area like a city or installation or throughout a logistics chain. With Atkins' support, Boulder County, Colorado used City Simulator to conduct a county-wide transportation vulnerability analysis and identified three bridges that will be disrupted due to climate change-influenced flooding from 2019-2050. This information and the detailed metrics accompanying it were used to apply for and receive a FEMA mitigation grant for design improvements to the three bridges to reduce future disruption.

The Prince Rupert Port Authority (PRPA) in Vancouver, British Columbia, processes over 500,000 imported containers and over 30 million tons of bulk cargo exports each year. PRPA engaged Atkins to study potential climate change-related impacts on the full supply chain, including shipping lanes, and identify ways to adapt and mitigate. Combining a 3D Lidar-based replica of the entire port facility (including rail corridors) with climate change-influenced forecasts of western Pacific tropical cyclone activity, local wind, temperature and rain, and projected sea level rise at each port facility, Atkins helped PRPA project rail blockages due to landslides and floods. Overall, the project simulated the supply chain operating with each of these projections and was able to pinpoint potential future disruptions. In the final part of the study, Atkins is assisting PRPA and their tenants

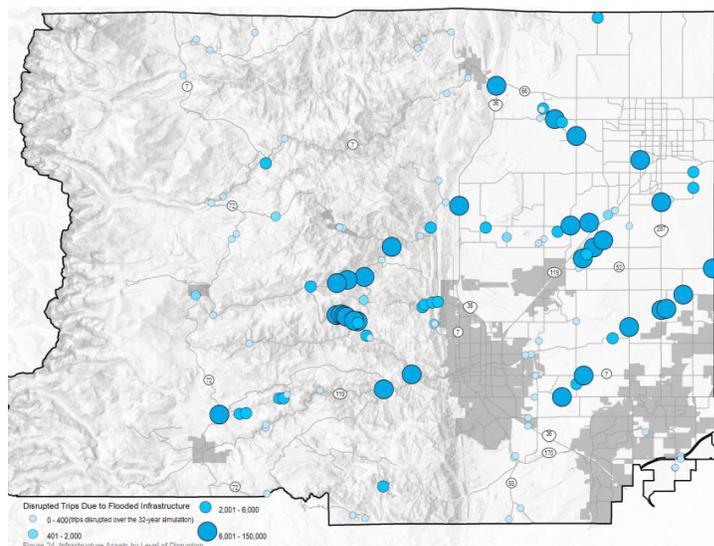


Figure 3 Map of disrupted trips due to projected flood events in Boulder County. The larger and blue dots represent the areas of greatest disruption

and stakeholders to evaluate actions they can take and 'stress-test' their plans using SeaPort Simulator, a modified version of City Simulator.

Summary of applicability to DoD installations. More weather uncertainty in the world poses significant risk to DoD's warfighters, their operations and their extensive support facilities. By having accurate and actionable climate data, we can create more realistic simulations and give installations and tactical units more accurate information to guide investments of facilities and infrastructure and protect the built environment and logistical supply chains.

**Lawrence Frank, PMP, CFM;
Atkins North America**

FPD Scholarship Winner

The FPD Executive Committee would like to congratulate Lee Halasz Quabbin on a successful submission for our 2021 Division Scholarship. After careful consideration of a number of highly qualified applications, our scholarship committee found his submission the best overall. He was awarded \$1,000 to use for education expenses.



Lee Halasz Quabbin

EDUCATION

- Dual Master's in Regional Planning and Sustainability Sciences - University of Massachusetts Amherst. Fall 2019 until present. Current GPA 3.945.
- Graduate Certificate of Ornithology - Charles Sturt University, Australia. Graduated in 2010. GPA 4.0.
- Bachelor of Science (Resource and Environmental Management) - Australian National University; focused on forestry and wildlife ecology. Graduated in 1996.

Lee is currently a Master's Candidate in Regional Planning and Sustainability Sciences at the University of Massachusetts Amherst and works as a Research Assistant with the University of Massachusetts Extension focused on Information Sources and Tools for Forest Conservation. Lee grew up in Australia and has professional experience with the Australian Federal Government, creating endangered plant profiles to guide the consideration of development applications, and technical work incorporating biological information into a GIS land prioritization tool used to inform landscape planning. He has lived in Western Massachusetts for nine years, and is now an American citizen. He wishes to find an opportunity to expand his current knowledge of landscape planning issues, and work on achieving sustainable outcomes. Given his interest in natural and working lands, he has always felt slightly out of the mainstream within the planning field, despite very valid planning concerns with this topic. Lee is interested in how his planning focus can contribute to Federal Planning. He plans to use the scholarship to help complete his degree and build a resource library of relevant planning textbooks.

Steve Baird, AICP
FPD Scholarship Chair

Save the Date

Business Meeting and Happy Hour (1 September)

Regional Workshop (4 November)

Annual Workshop (Week of 6 Jun 2022)

Call for Contributions

If you have an article to share that is relevant to our FPD community, please contact our newsletter editor Rena Schlachter at federalplanning@gmail.com

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